

FINAL RECOMMENDATION SUMMARY FORM

WORKGROUP: NEIGHBORHOOD REVITALIZATION AND COMMUNITY DEVELOPMENT

STRATEGIC ISSUE:		
1. Prioritize and expand resources for community development		
FINAL RECOMMENDATION(S):	ACTION STEPS needed for follow up and implementation:	WHO must be involved in follow-up and implementation:
Protect and enhance and increase MSHDA's Community Development resources	Expand MSHDA's Community Development Division name and function to include economic development Fold the Municipal Revitalization Team into CD Division Change MSHDA's name to better reflect community development mission	MSHDA and key stakeholders
Evaluate creative ways to deals finance based on local conditions	Develop toolbox for housing and CD resources MSHDA create a working group comprised of statewide partners and intermediaries for allocating for Housing and Community Development Fund. Increase Michigan's share of Federal Home Loan Bank funding	State and local community development funders and partners
Increase pool of national resources	Pursue additional partners/non-traditional resources, including banks, Downtown Development Authorities, local Economic Development Corporations, local neighborhood institutional partners (e.g., hospitals and universities)	Statewide community development funders and partners
Protect access of nonprofits to all state and federal resources	Create and/or maintain mandatory set-asides for nonprofits from various community development funding sources Work with state and local Land Banks to assure that nonprofits maintain access to tax-reverted properties at lower cost Develop strategies to provide resources to Community Development Corporations (CDCs)	Community development funders Statewide tradegroups and local CDCs State and local HOME Participating jurisdictions and local CDCs

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Provide funding for community organizing	in municipalities with no matching HOME Benchmark resources used by other cities and states for community organizing expenses Explore Foundation funding available for community organizing Assure that community organizing is an allowable activity under the Housing and Community Development Fund	State and local community development funders and partners
Develop strategies to support state and local governments in working better together	Create one-stop-shopping for state and federal resources MSHDA act as a convener to align state resources Align local and state resources and incentives to facilitate redevelopment. Maximize integration of resources with other development incentives such as Downtown Community Development Block Grant, Michigan Main Street, Downtown Blueprints, and Neighborhood Blueprints & Cool Cities. Prioritize funding for communities that demonstrate capacity to facilitate redevelopment (comprehensive planning, efficient land assembly and site clean-up and preparation activities, expedited permitting, etc.).	Statewide funders and partners, local governments

CHALLENGES associated with follow-up and implementation:

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STRATEGIC ISSUE:		
2. Build public support and awareness for community development		
FINAL RECOMMENDATION(S):	ACTION STEPS needed for follow up and implementation:	WHO must be involved in follow-up and implementation:
Increase public awareness on value of community development	Embrace community organizations as a tool for public awareness. Develop standards for CDC membership in trade organizations. Approach council of Michigan Foundations to build public support and awareness of Community and Economic Development as a priority. Develop awareness strategy that covers all parts of the state (urban and rural).	Statewide funders and partners, statewide trade groups and local CDCs.
CHALLENGES associated with follow-up and implementation:		

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STRATEGIC ISSUE:		
3. Develop a more comprehensive and cohesive approach to community development		
FINAL RECOMMENDATION(S):	ACTION STEPS needed for follow up and implementation:	WHO must be involved in follow-up and implementation:
Create clear criteria for allocating resources based on local priorities and conditions	Increase MSHDA-wide comprehensive knowledge of CD resources and best practices Define how local priorities are established, involving local jurisdictions and community groups. Exploration by funders of new collaborative strategies to encourage the development of innovative approaches to meet local needs.	MSHDA, statewide partners, local governments, CDCs
Ensure that community development projects are linked with comprehensive local CD plan, identifying assets and needs of target areas on a range of issues affecting quality of life in the community (e.g., crime, schools, public services, etc.)	Benchmark/Review best practices in a collaborative manner Target resource allocation on basis of locally-driven comprehensive planning based on identified criteria and best practices Select neighborhoods which: Maximize growth potential and community impact (i.e., neighborhoods of strategic local importance. Strengthen core communities and traditional downtowns. Communities with clear objectives and the capacity measure results.	Statewide trade groups and partners, local CDCs
Prioritize projects that enhance the diversity, sustainability and/or affordability of communities and neighborhoods.	Identify incentives that can be used to promote market-rate investment in “tipping-point” urban neighborhoods, such as Neighborhood Enterprise Zones, Brownfield Small Business Tax Credits and Tax Increment Financing, etc., and align with local redevelopment strategies. Identify sources to promote employer assisted housing without income restrictions.	Statewide funders, CDCs and other local developers.

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<p>Develop a collaborative dialogue and planning process around CD issues (major municipalities, rural, tribal, small jurisdictions)</p>	<p>Strengthen equal housing opportunities through such strategies as requiring “fair-share” inclusion of affordable housing units in every development and developing tools to promote mixed income housing developments.</p> <p>Create and support peer-to-peer networking opportunities for nonprofits and local governments statewide.</p>	<p>Local governments</p> <p>Statewide partners and trade groups</p>
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CHALLENGES associated with follow-up and implementation:

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STRATEGIC ISSUE:		
4. Strengthen the neighborhood revitalization and CD network capacity in Michigan.		
FINAL RECOMMENDATION(S):	ACTION STEPS needed for follow up and implementation:	WHO must be involved in follow-up and implementation:
Develop criteria to measure CDC performance.	Create a statewide group to review outcome measures and recommend strategies Produce reports and data that articulate community development impact (e.g., multiplier affect).	Statewide funders and partners, MSHDA and HUD
Strengthen state and local trade associations annual meeting to plan, share, set goals.	Market to nonprofits and CDCs and provide support for their participation in local and statewide trade associations.	Statewide funders and trade associations
Protect investment made in CDC capacity.	Preserve allocation of 5 percent of HOME funds for Community Housing Development Organization (CHDO) Operating Grants Increase funding to hi-performing CHDOs; allow multiple CHDO grants for agencies serving multi-jurisdictions. Increase operating support to CDCs.	MSHDA and local PJs Statewide and local funders

CHALLENGES associated with follow-up and implementation: